9.5.5 Gender Discrimination in Medicine

Inequality of professional status in medicine among individuals based on gender can compromise patient care, undermine trust, and damage the working environment. Physician leaders in medical schools and medical institutions should advocate for increased leadership in medicine among individuals of underrepresented genders and equitable compensation for all physicians.

Collectively, physicians should actively advocate for and develop family-friendly policies that:

(a) Promote fairness in the workplace, including providing for:

   (i) retraining or other programs that facilitate re-entry by physicians who take time away from their careers to have a family;

   (ii) on-site child care services for dependent children;

   (iii) job security for physicians who are temporarily not in practice due to pregnancy or family obligations.

(b) Promote fairness in academic medical settings by:

   (i) ensuring that tenure decisions make allowance for family obligations by giving faculty members longer to achieve standards for promotion and tenure;

   (ii) establish more reasonable guidelines regarding the quantity and timing of published material needed for promotion or tenure that emphasize quality over quantity and encourage the pursuit of careers based on individual talent rather than tenure standards that undervalue teaching ability and overvalue research;

   (iii) fairly distribute teaching, clinical, research, administrative responsibilities, and access to tenure tracks;

   (iv) structuring the mentoring process through a fair and visible system.

(c) Take steps to mitigate gender bias in research and publication.

AMA Principles of Medical Ethics: II, VII

Background report(s):

CEJA Report 3-A-16 Modernized Code of Medical Ethics

CEJA Report G-A-93 Gender discrimination in medicine
9.5.5 Gender Discrimination in Medicine

Inequality of professional status in medicine among individuals based on gender can compromise patient care, undermine trust, and damage the working environment. Physician leaders in medical schools and medical institutions should advocate for increased leadership in medicine among individuals of underrepresented genders and equitable compensation for all physicians [new content sets out key ethical values and concerns explicitly]

Collectively, physicians should actively advocate for and develop family-friendly policies that:

(a) Promote fairness in the workplace, including providing for: [new content makes key ethical goal explicit]

   (i) retraining or other programs that facilitate re-entry by physicians who take time away from their careers to have a family;

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(b) Promote fairness in academic medical settings by: [new content makes key ethical goal explicit]

   (i) ensuring that tenure decisions make allowance for family obligations by giving faculty members longer to achieve standards for promotion and tenure;

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   (iii) fairly distribute teaching, clinical, research, administrative responsibilities, and access to tenure tracks;

   (iv) structuring the mentoring process through a fair and visible system. (c) Take steps to mitigate gender bias in research and publication.

   AMA Principles of Medical Ethics: II, VII
1. Incentives should be administered through a federally funded donor registry offering future contracts to prospective donors. By entering into a future contract, an adult would agree while still competent to donate his or her organs after death. In return, the donor registry would agree to give some financial remuneration to the donor's family or estate after the organs have been harvested and judged medically suitable for transplantation.

2. No incentives should be allowed for organs procured from living donors.

3. It would be inappropriate to offer financial incentives for organ donation to anyone other than the person who would actually serve as the source of the organs. Only the potential donor, and not the potential donor's family or other third party, may be given the option of accepting financial incentives for the donation of his or her own organs. In addition, the potential donor must be a competent adult.

4. Any incentive should be of moderate value and should be the lowest amount that can reasonably be expected to encourage organ donation. By establishing a federally funded donor registry to administer the incentive, full control over the level of incentive can be maintained.

5. Payment of any incentive should occur only after the harvested organs have been judged medically suitable for transplantation. Suitability should continue to be determined in accordance with the procedures of the Organ Procurement and Transplantation Network.

6. Incentives should play no part in the allocation of donated organs among potential transplant recipients. The distribution of organs for transplantation should continue to be governed only by ethically appropriate criteria relating to medical need.

(References pertaining to Report F of the Council on Ethical and Judicial Affairs are available from the Office of the General Counsel.)

G. GENDER DISCRIMINATION IN THE MEDICAL PROFESSION

HOUSE ACTION: RECOMMENDATIONS ADOPTED AS FOLLOWS AND REMAINDER OF REPORT FILED:

INTRODUCTION

Although there has been progress in recent years, women in medicine are not generally advancing to the highest levels of the profession and are continuing to encounter subtle and overt forms of discrimination during their training and careers. In this report, the Council discusses some of the obstacles encountered by women in medicine, such as exclusion of women from the informal and formal power structures of medicine, inadequate accommodation of pregnancy and family, harmful sexual stereotypes or biases against women, sexual harassment, and a lack of mentorship available to women. All of these conditions may be contributing factors to the "glass ceiling."
phenomenon whereby women do not advance to the most senior positions in their fields. The medical workplace, including academia and all practice settings, must continue to improve the environment of women physicians and correct the disparities that remain between men and women in medicine.

**TYPES OF GENDER DISPARITY**

Disparities between female and male physicians exist in a number of areas including income and academic advancement. In this section, the report describes the disparities; possible explanations for the disparities follow in the next section of the report.

1. Income Levels of Practicing Physicians

Despite the growing presence of women in medicine, the incomes of female physicians still lag behind incomes of male physicians. In 1991, the average female physician earned 34 percent less than her male counterpart, with women earning a median income of $97,350 and men a median income of $146,980. Female physicians are more likely to earn a relatively low income and less likely to earn a relatively high one. For example, while 19 percent of female physicians earned less than $60,000 in 1991, only 7 percent of male physicians earned less than $60,000.

Some commentators have pointed to the relative youth of female physicians as an explanation for the income disparity, and it may, in fact, be a partial explanation. As a group, women are newer to medicine than their male counterparts. In the years between 1970 and 1980, the percentage of women graduates from medical school grew from about 9 percent to 25 percent, and the number of women entering medical school continued to increase through the 1980s. In 1990, the percentage of entering medical students who were women was 40.2 percent. These figures represent tremendous gains for women, who made up only 4-5 percent of all medical students until the 1970s. Though there have been women in the American medical profession since at least 1850, this relatively recent influx of women means that female physicians are younger than their male counterparts and therefore are less likely to have reached their peak earnings years.

Nevertheless, even when taking into account the number of years in practice, female physicians still earn less than male physicians. For 1-4 years in practice, women's average net income is 60 percent of men's average net income. For 5-9 years in practice, women's average net income is 65 percent of men's. For 10-19 years of practice, it is 58 percent.

Some of the income disparity also reflects differences in area of specialization as men are more likely to practice in lucrative specialties. However, even in specialties where there is a high concentration of women and older female establishment, there seems to be no greater likelihood of income parity between men and women. Women's median income was 27 percent less than men's in family practice, 29 percent less in internal medicine and 34 percent less in pediatrics in 1991. Moreover, it is questionable whether women's access to the higher paying specialties is unobstructed and encouraged. As discussed later in the report, discriminatory barriers may limit the choices of women in medicine more so than men.

Differences in workload may explain some of the income differential. Female physicians see fewer patients per week (100.5 vs. 120.9) and practice slightly fewer hours per week (54.3 vs. 59.8) than do male physicians.

However, income disparities persist even when controlling for workload and area of specialization. Female GP/FPs earn 83.5 percent of the average hourly wage of male GP/FPs. Among pediatricians, women earn 77.9 percent of the average hourly wage of men. Although there are too few women to control for both age and specialty at the same time, such controls would likely still leave hourly income disparities of 10-20 percent.

2. Academic Medicine: Faculty Members and Deanships

Although women have made substantial gains in access to medical school, their access to the positions in academic medicine continues to be seriously hindered. Little difference has been found in the academic performance
of men and women in medical school, and a greater proportion of women choose academic medicine over clinical practice than do men; nevertheless, academic medicine continues to be largely a male preserve. In 1992, 78 percent of full-time faculty positions were held by men.

Data from the Association of American Medical Colleges illustrates the slow progression of women through the academic ranks. Of physicians who first became faculty members in 1976, 25 percent of the men but 19 percent of the women were tenured or on a tenure track by 1987. In addition, 12 percent of the men but only 3 percent of the women had become full professors.

Women not only rise more slowly through academic ranks, they also find it very difficult to reach the highest positions. Compared to men, women are still more likely to be assistant professors and less likely to be full professors. In 1991, 50 percent of female professors were at the assistant professor level compared with 34.8 percent of male professors. On the other hand, 9.6 percent of female professors and 31.5 percent of male professors were at the full professor level. Indeed, in a period of ten years from 1978 to 1988, the percentage of female professors at the assistant level grew from 41 percent to 49 percent, but the percentage of female professors at the full professor level only increased from 8 percent to 9 percent.

Only about 3 percent of all medical school departments are chaired by women, and internal medicine, which has the largest number of women physicians, has no female department chairs. While there were 202 female associate and assistant deans of medical schools in the 1989-90 school year, there was just one female dean.

Some of these disparities reflect the poor representation of female physicians in tenure track positions. One study at Columbia University's College of Physicians and Surgeons found that, while women were becoming better represented in the clinical track, they continue to lag in the tenure track.

Women made up 43 percent of assistant professors on the clinical track but only 30 percent of assistant professors on the tenure track. According to the researchers, "[t]he observation that women were disproportionately represented on the nontenure clinical track suggests that some women may not choose to pursue more demanding tenure track positions because of perceived obstacles." Data from this study and others indicate that women "believe that their professional opportunities are more limited than those of their male colleagues."

3. Representation in Medical Research

The inadequate representation of women in academic positions is paralleled by similar representation in medical research. In general, women researchers tend to have less financial support and less assigned research space. One study found that of the 40-59 age group, 16 percent of the women and 30 percent of the men had grant support from the National Institutes of Health, the major source of funding for scientific research. Women generally publish fewer original scientific papers, report fewer research efforts than men, and are more likely than men to have had no research training. Fewer publications lead to fewer promotions of women. In turn, fewer women in leadership positions results in decreased involvement of women researchers.

POSSIBLE CONTRIBUTING FACTORS

1. Inadequate Accommodation of Pregnancy and Family

The demands of family are frequently cited as an explanation for the existence of the glass ceiling effect in medicine. In general, women physicians tend to accept a larger amount of responsibility for the family and its daily upkeep than do male physicians and therefore generally have less time to pursue career goals. In one recent study, full-time female and male pediatricians were surveyed. Female pediatricians performed 66 percent of child care and 63 percent of their household's duties while male pediatricians performed 19 percent of child care and 26 percent of their household's duties. Apparently, little flexibility in parenting roles or workplace structure has developed to accommodate the greater presence of mothers in medicine.
Often there is both little informal validation of women's dual role as physician and mother, and few formal policies which appropriately accommodate the needs of pregnant women and families. Having children is still viewed in many professions as an indication of a lack of seriousness and commitment on the part of women. The formulation of a second tier of career women with lower pay and lower status has been the response to human reproduction in many fields.

In academia, women who bear children early in their professional years can lose their chance for tenure if they choose to spend time with their children and publish less. Most universities require a certain number of publications within the first four to seven years after becoming a faculty member in order to earn tenure. Inherent in the unwritten rule of "publish or perish" may in fact be the requirement that one devote all attention to work, research, and writing for an uninterrupted, substantial period of time. Such a requirement would effectively discriminate against and weed out women physicians, who are more likely than men physicians to have time constraints due to the demands of a family. In all areas of medicine, career advancement of women has been slowed because of the absence of policies that extend tenure decisions or reinstate, retrain, or otherwise accommodate physicians who become mothers without penalty.

Informal attitudes about women and pregnancy can also negatively impact a woman's likelihood of success. One critic has noted that within academia, "a man who does less teaching because he serves on editorial boards is excused as normal, whereas a woman who asks to do less teaching to help raise a child is viewed as a burden." Negative attitudes about a woman's effort to combine motherhood with career can create stress for the female physician, often casting doubt on her professional competence and commitment. Negative attitudes held by a woman's colleagues and superiors can also decrease her likelihood of promotion or receiving other professional rewards.

Pregnancy can be a source of resentment when a woman's absence creates more work for her colleagues. For example, taking time to give birth during one's residency is sometimes seen as an unfair burden on other residents who must compensate for her maternity leave. Inflexible policies which do not anticipate and accommodate for the real possibility of pregnant physicians can, in fact, burden others, while also bringing harm to the medical careers of women.

There are also societal costs for negative attitudes about professional women who are mothers. When childbearing and rearing are devalued, the health and strength of the family are generally weakened. When forced to choose between profession and family by virtue of inflexible policies and standards, women and men who choose to be doctors are not able to satisfy fully their parenting obligations. As one doctor has commented, "Certainly a strong case could be made that we suffer more from lack of parenting than from lack of doctoring." Some compromise may inevitably occur even under the most enlightened policies, but a rigid imposition of the traditional division of labor between the sexes is not the answer, particularly as women's place in the profession of medicine shows no sign of diminishing. Instead, more flexibility on the part of medical schools and institutions would give significant support to the many men and women who play the dual roles of parent and physician. Medicine, and society as a whole, will benefit from institutional policies that value family and childbearing.

Beginning August 5, 1993, the Family and Medical Leave Act of 1993 will require employers of 50 or more employees to provide up to 12 weeks of unpaid leave in one year for the birth, adoption, or illness of a child. Additionally, in academic medicine, other improvements could include stop-the-clock programs that delay tenure decisions for women or men who take parental leave; extend the clock programs on grants; and on-site day care.

There are two tenure tracks implemented at Harvard Medical School which could also serve as models for other institutions. The choices of clinical-teacher track and clinical-research track not only allow greater flexibility for parents, they encourage individuals to pursue that track which best utilizes their talents. There is potential for tenure in either track, and the value of teaching, as well as research, is recognized.
2. Ongoing Discrimination

Sex discrimination is another frequently cited explanation for the glass ceiling. According to one survey, 55.8 percent of women vs. 2.1 percent of men felt that career progress had been delayed due to sex discrimination. Broadly speaking, gender discrimination refers to "behaviors, actions, policies, procedures, interactions, etc., that adversely affect a woman’s work due to a disparate treatment, disparate impact, or the creation of a hostile or intimidating work or learning environment."

Harmful sexual stereotypes or biases against women can have a profound influence on a woman’s professional experience. Such biases affect the informal relationships between women and their male colleagues, women’s likelihood of finding a male mentor, the flexibility of maternity leave policies, and the level of support felt by a woman physician balancing her career with family obligations. Harmful stereotypes can also influence whether women’s work is rewarded equally with men’s, with commensurate pay, grades, verbal encouragement and opportunities for advancement. Women’s competence and "place" in positions of authority can also come under question due to sexual stereotypes about the intellectual capacity or professional commitment of women. One psychology study about male and female reactions to female leaders demonstrated that “both men and women in group situations were likely to respond to women leaders with scowls and frowns, whereas they responded to men leaders who were saying the same things with smiles and nods.”

Mary Rowe, PhD, of MIT has described the discrimination encountered most often by women as nonactionable "micro-inequities." These involve unconscious slights, conscious slights, women’s invisibility, and exploitation. Some examples include assigning women in disproportionate numbers to clinical positions that offer no hope of academic advancement, stating that pregnancy is an act of disservice to the department, openly discouraging women physicians from entering certain fields like surgery and openly questioning a woman’s stamina, strength, commitment or suitability to the profession of medicine. Other micro-inequities are not crediting women’s ideas or ignoring their suggestions. Unconsciously eliminating women from consideration for professional opportunities, excluding women from informal peer networks, and ignoring women at rounds or in discussions of patients.

There are several possible correlations between gender discrimination and what has been described as the glass ceiling, or women’s underachievement. When women’s work is consistently treated as less valuable, is underpaid, underrewarded or otherwise designated as less competent, women become discouraged and have a lower level of self esteem and career ambitions. Discouragement and open hostility against women can force them to leave their specialty or the profession of medicine altogether.

There is legal protection against sex discrimination in employment and educational opportunities under Titles VII and IX. Guidelines were also adopted in 1980 by the Equal Employment Opportunity Commission which clarify the types of situations that violate these laws. Progress has been made, but it is difficult to gauge how much the spirit of these guidelines has been adopted and enforced.

3. Sexual Harassment

Sexual harassment is a serious form of gender discrimination which hinders the advancement of women. As described in an earlier report of the Council, sexual harassment is characterized by unwelcome sexual advances, requests for sexual favors and other verbal or physical conduct of a sexual nature where submission to such conduct is made either explicitly or implicitly as an term or condition of an individual’s employment or academic success, submission to or rejection of such conduct by an individual is used as a basis for employment or academic decisions affecting that individual, or such conduct has the purpose or effect of interfering with an individual’s work or academic performance or creating an intimidating, hostile or offensive work environment.

Sexual harassment is prevalent at all levels of professional training and practice. According to a January 1993 survey of over 2,000 women physicians by the American Medical Association, 74.8 percent reported having experienced an incident of sexual harassment at some point in their careers. Of those who experienced harassment,
79 percent experienced it in medical school, 64.2 percent in residency training and 41.8 percent in their practice. The majority of these women identified the source of the harassment as either colleague or management staff.

Similarly in a recent study of residents in an internal medicine training program, 73 percent of women and 11 percent of men who responded reported that they had been sexually harassed at least once during their training. About half of the reported incidents occurred during medical school and half during residency.

Other studies about medical students have indicated that sexual harassment is a fairly common experience. One study found that 81 percent of female students reported having been subjected to sexist slurs, most frequently by clinical faculty and residents or interns. More than half (55 percent) of the women reported having been the object of sexual advances. Residents, interns and clinical faculty were cited most frequently as sources. Almost one-third (29 percent) felt they had been denied opportunities in their training because they were women. Forty-two percent claimed to have experienced other forms of discrimination, most frequently from classmates.

Despite the frequency of sexual harassment, appropriate responses are rare. In approximately 80 percent of cases in the recent AMA survey, women who experienced harassment stated that no corrective action was taken. In some cases, no action was taken because the harassment was not reported. The most cited reasons why women did not report the harassment were fear of negative impact (58.7 percent) and feeling that no action would be taken (46.1 percent). Another significant hindrance was the nonexistence of any sexual harassment policy at the institution in question (34.8 percent). In addition, existing policies may not be effectively or consistently enforced by institutions, making it prohibitively difficult to initiate the complaint process.

These studies provide several insights into sexual harassment in the medical setting. The most frequent offenders are women's teachers, supervisors and colleagues. Rarely is the source of harassment the patient. Sexual harassment is prohibited by law, but few women choose to take corrective action against their offenders, mostly for fear of negative impact on their careers. Also important is the perception that little will be done to correct the offending behavior and the fact that many institutions still lack formal sexual harassment guidelines. If women physicians are to feel comfortable working in the medical setting, more serious steps need to be taken to free women's environment of intimidation, hostility, and inappropriate sexual remarks and advances. Such a negative environment is not conducive to women physicians' success, and could be significantly contributing to the lack of women advancing to leadership positions within medicine.

Men also reported experiencing sexual harassment; about 25 percent of men in a recent study reported some type of sexual harassment from clinical faculty and residents. According to this study, there were gay men who felt discriminated against because of their homosexuality. There were also men who felt that "women were shown favoritism on clerkship rotations, either by men who found them attractive or by women residents who wanted to help them along. The clear finding, however, is that women reported sexual harassment as much as four times more often than did men."

An important issue in sexual harassment, often not fully addressed, is the inherent abuse of power that gives the harassment its force. Sexual harassment should not be misinterpreted to mean mutual flirtation or flattering comments. Its effect, however unconscious the harasser may be of it, is to demean and devalue the target of the harassment and to contribute to women feeling intimidated and doubtful about their own abilities. If sexual harassment is to be eliminated from the medical profession, policies must be accompanied by a willingness to grant women fair access to the highest positions of power as well as a desire to challenge the most traditional hierarchies of medicine which have been inhospitable to women.

4. Lack of Mentorship for Women

Increasing the number of women entering the profession of medicine does not alleviate the problem of lack of female role models and absence of women in leadership positions. The number of women may increase in the lower levels of medicine, but without mentorship which specifically encourages their careers, women will be less
likely to gain access to the positions of power that could, in turn, allow them to serve as mentors for other women. According to a study by the American Medical Women’s Association, "opportunities available to female protegees would increase if medical schools promoted more women to authority positions."

Women’s career advancement can be greatly facilitated and accelerated by the help of a mentor. Because women constitute a minority of physicians and a small minority in some specialties, they experience professional loneliness and isolation that can significantly undermine their sense of comfort, confidence and belonging. Mentorship can provide a valuable resource to young physicians, providing contacts, inside information and other intangible aids to success. Mentors can have significant impact on one’s professional advancement, and some physicians believe success "is impossible without a sponsor who will promote, protect, and in other ways enhance one’s professional fortunes." With few female mentors and role models, many women physicians feel they have had to single-handedly find their own way.

While both men and women can act as mentors for female physicians, a sizable cohort of female mentors is essential. There is often an unwillingness or anxiety on the part of men to act as mentors for women. Also, studies show that women look to senior female physicians not only for career sponsorship, but also for an example of how to successfully combine career, family and personal life. Unfortunately, there are few departments in any medical school "in which a student can readily find a woman physician in a senior position who is happy with both her professional life and her personal life and available to give the student pointers and support." This absence has had a generally detrimental effect on the emerging female medical professional.

5. Exclusion from Peer Networks

Women are often excluded from peer networks that are an important conduit to advancement. For example, informal, collegial relationships can be an important source of power and career enhancement. Collegial relationships provide the opportunity for the exchange of information about appropriate behaviors and the power structures of medicine. These informal networks may also supply the young professional with future job contacts, referrals and privileges. Often excluded from these informal networks, women can miss out on opportunities for career advancement. Some criticize women for failing to utilize the networks available to them, the "political engine that can greatly accelerate one’s career." Women may not be welcome in traditionally male peer networks. But whether by self-selection or conscious and unconscious discrimination in their environment, women have not generally found these resources of career advancement.

Exclusion of women can also occur at the peer review level, in which research grant proposals or articles submitted for publication are judged by other medical professionals or scientists in the field, who are often men. Little known women researchers or authors, who already lack the informal support of a mentor, may be again disadvantaged if the peer review process is not anonymous. Studies have shown that both male and female subjects have given less favorable ratings to identical articles and drawings when the author or artist is thought to be a woman. In addition, a study has demonstrated higher quality peer review when the reviewers are blinded to the identity of the author.

In other fields, peer review is blinded in order to discourage biases in favor of those persons already acclimated to the circles of power. Articles submitted to the Harvard Law Review, for example, are not identified by the author’s name when undergoing peer review. Such a policy in the medical profession could reduce the biases against women, as well as the pressure to attach oneself to a prestigious mentor who will further one’s success.

EFFECTS OF GENDER DISPARITY AND DISCRIMINATION ON THE MEDICAL PROFESSION

In addition to the effects on women’s careers, many deleterious effects on the medical profession result from the inequality between men’s and women’s professional status. Patient care may be compromised in an environment which does not validate the competence and talent of women. Undermining the professional capabilities of women
damages the trust of patient in the physician. And an environment of harassment and hostility can distract attention and energy from care of patients.

Also, while there is no statistical correlation between numbers of women directing medical research and amount of research being conducted on women’s health issues, it has long been suggested that a logical correlation exists. As more women direct their own laboratories or sit on review committees which award supporting grants, it seems likely that more research projects would focus on or incorporate women’s health. With more women in leadership positions in medicine, there likely would be an increased balance in medical research, given the past tendency of a more male dominated research establishment to pay inadequate attention to the health needs of women and design their studies accordingly. As Bernadine Healy, first woman director of the National Institutes of Health, has observed, "gender disparities in medical treatment and research will be reduced by increasing the number of women in leadership positions in the teaching, research, and practice of medicine."

Many women are able to combine the challenges of career and family to their satisfaction. Still the collective costs of gender discrimination in the medical profession are substantial. There are immeasurable personal losses in women's lives, as women are forced to choose between good families or good careers. The profession of medicine needs talented and committed physicians and researchers and cannot afford to discourage valuable members. Medicine’s future will be greatly influenced by the presence of women, and its future success may depend on a fair inclusion and accommodation of both genders in the medical workplace.

RECOMMENDATIONS

The Council on Ethical and Judicial Affairs recommends that the following policy statements be adopted:

1. Medical schools and other institutions should take immediate steps to increase the number of women in leadership positions, as such positions become open. There is already a large enough pool of female physicians to provide strong candidates for such positions.

2. Adjustments should be made to ensure that female physicians are equitably compensated for their work. Women and men in the same specialty with the same experience and doing the same work should be paid the same compensation.

3. In addition to implementing the parental leave requirements of the Family and Medical Leave Act of 1993, appropriate medical institutions should actively develop:

   a. Retraining or other programs which facilitate the reentry of physicians who take time away from their careers to have a family.

   b. On-site child care services for dependent children. Subsidies for day care and flexible hours may be necessary for physicians in training.

   c. Policies providing job security for physicians who are temporarily not in practice due to pregnancy or family obligations and who are not covered by the Family and Medical Leave Act of 1993.

4. To promote fairness and equity in the academic workplace, the following guidelines should be considered:

   a. Extension of tenure decisions through "stop the clock" programs, relaxation of the seven year rule, or part-time appointments that would give faculty members longer to achieve standards for promotion and tenure.
b. More reasonable guidelines regarding the appropriate quantity and
timing of published material needed for promotion or tenure that would
emphasize quality over quantity and that would encourage the pursuit
of careers based on individual talent rather than tenure standards that
undervalue teaching ability and overvalue research.

c. More even distribution of teaching, clinical, research, administrative
responsibilities, and access to tenure tracks between men and women.

5. Where such policies do not exist or have not been followed, all groups and institutions should
create strict policies to deal with sexual harassment. Grievance committees should have broad
representation of both sexes and other groups. Such committees should have the power to
enforce harassment policies and be accessible to those persons they are meant to serve.

6. The medical and scientific communities would benefit from further studies on sexual
harassment. Such studies would provide more insight into human behavior, particularly
how men and women might better relate to each other with mutual respect and
understanding in a professional context.

7. Academic and other medical institutions should offer educational programs about gender
and cultural issues to staff, physicians in training and students. Such programs would
serve to sensitize these groups about harmful stereotypes and biases and work to prevent
discrimination.

8. Academic institutions should consider formally structuring the mentoring process,
possibly matching students or faculty with advisors through a fair and visible system.

9. To help prevent bias, grantors of research funds and editors of scientific or medical
journals should consider blind peer review of grant proposals and articles for publication.
Because the identity of an author may unduly influence the review process, it should not
be disclosed to the reviewers. However, grantors and editors will be able to consider the
author's identity and give it appropriate weight.

10. Referral of physicians with unacceptable behavior to a local physicians health committee
is another alternative. Medical and psychiatric treatment of illness (substance abuse,
behavioral illness, etc.) may be an effective solution.

(References pertaining to Report G of the Council on Ethical and Judicial Affairs are available from the Office of
the General Counsel.)

II. ETHICAL ASPECTS OF ARTIFICIAL INSEMINATION
BY ANONYMOUS DONOR

HOUSE ACTION: FILED

The Council routinely reviews its opinions and updates those that require revision. The following opinion is
a revision of Opinion 2.05.

2.05 Artificial Insemination by Anonymous Donor

Thorugh medical histories must be taken of all candidates for anonymous semen donation. All
potential donors must also be screened for infectious or inheritable diseases which could adversely